



**DEBBIE I. CHANG, M.P.H.**

Ms. Chang is Vice President of Policy and Prevention for Nemours, an operating foundation focused on children's health. In this position, she is focusing on developing and achieving Nemours' policy and advocacy goals; identifying, evaluating, replicating and promoting model practices and policies in strategic areas such as innovation in child health promotion, prevention, and Nemours' integrated system of care; and developing and advancing Nemours' visionary child health prevention strategy across the Enterprise.

Ms. Chang is also leading a collaborative learning effort with eight communities across the country to harness and promote innovative policies and practices to improve the health and well-being of children in cross-sectoral (integrating health and other sectors serving children), place-based approaches. During the last five years at Nemours, she created and led Nemours Health & Prevention Services, an operating division devoted to improving children's health over time through a cross-sectoral, community-based model in Delaware that includes developing, implementing, evaluating, and promoting model prevention interventions.

Ms. Chang has over 22 years of federal and state government and private sector experience in the health field. She has worked on a range of key health programs and issues including Medicaid, State Children's Health Insurance Program (SCHIP), Medicare, Maternal and Child Health, national health care reform and financing coverage for the uninsured. She has held the following federal and state positions: Deputy Secretary of Health Care Financing at the Maryland Department of Health and Mental Hygiene, with oversight for the State of Maryland's Medicaid program and the Maryland Children's Health Program; Director of the Office of Legislation for the Health Care Financing Administration (now Centers for Medicare and Medicaid Services); and Director of SCHIP when it was first implemented in 1997. Ms. Chang also served as the Senior Health Policy Advisor to former U.S. Senator Donald W. Riegle, Jr., former chair of the Senate Finance Subcommittee on Health for Families and the Uninsured.

She currently serves as the co-Principal Investigator on a Robert Wood Johnson evaluation grant, "Evaluation of School and Child Care Sector Childhood Obesity Prevention Strategies in Delaware." She is an active member on a number of boards including Grantmakers in Health, Healthy Eating Active Living Convergence Partnership, National Institute for Children's Healthcare Quality (NICHQ) Policy Advisory, and Obesity National Advisory Committees, and the University of California at Los Angeles Alliance for Information on Maternal and Child Health Support Center National Advisory Panel.

Ms. Chang is a senior associate in the Department of Population, Family and Reproductive Health at the Bloomberg School of Public Health, Johns Hopkins University. She has published work on integrating population health and medical care, SCHIP, and Maryland's Managed Care Program. She holds a master's degree in Public Health Policy and Administration from the University of Michigan and a bachelor's degree in Chemical Engineering from the Massachusetts Institute of Technology.